



Global warming and availability of energy are just two of the major challenges we face. Through our work in these areas over the past years, we have invested in our collective future.

Marc Gross
Group Supply Chain Director

Energy

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The information included in this section has been compiled by using environmental reports returned by our production units, which include breweries and soft drink plants. The data presented here covers all operations where we hold more than 50 percent of the shares or where we have technical control. Production units that did not report are Bad Brambach, Chemnitz, Karlsruhe, Rosenheim and Würzburg (Brau Holding International) in Germany.

More information about the basis of our reporting parameters can be found in Appendix 2.

General

Our energy performance is embedded in our environmental management and monitoring system. The aim of our performance management system is to be ranked among the leading group of beverage companies, as defined by Sustainability Asset Management (SAM) for the Dow Jones Sustainability Index (DJSI). During the past few years, Heineken's score for the environmental dimension within the research of SAM was as follows:

Year	2006	2005	2004	2003
Score: Environmental Dimension (DJSI)	78%	74%	70%	52%

